



**Request For Qualifications  
North of River Sanitary District No. 1  
Construction Management Services  
of the  
Water Resource Recovery Facility (WRRF) Expansion Project**

**Issued:**

Wednesday, May 13, 2026

**Qualifications Due:**

Friday- June 12, 2026 at 2:00 pm

Electronic Copy- Deliver to:

**Email:** [tbuenteo@NORS D.com](mailto:tbuenteo@NORS D.com)

**Approved:**

Patrick Ostly, PE  
General Manager

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# 1.0 NOTICE

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**Request For Qualifications  
North of River Sanitary District No. 1  
Water Resource Recovery Facility (WRRF) Construction Management Services**

North of River Sanitary District No. 1 (NORS D or District) is soliciting Statements of Qualifications (SOQs) from qualified firms to provide professional Construction Management (CM) services for the District’s Water Resource Recovery Facility (WRRF) Expansion Project (Project). The Project consists of a major expansion and upgrade of the District’s existing wastewater treatment plant to a Water Resource Recovery Facility that has been designed to treat an average daily flow of approximately 10 million gallons per day (MGD) and the work includes significant process, mechanical, electrical, instrumentation, and control system improvements. The Project will require careful coordination to maintain continuous operations at the existing wastewater treatment plant (WWTP) throughout construction.

The selected Construction Management firm will provide services during the pre-construction, construction, startup and commissioning, and closeout phases of the Project. Responsibilities will include, but are not limited to, construction oversight (including inspections and materials testing); coordination with District staff, general contractor, SCADA integrator, and equipment vendors; schedule and budget monitoring; quality assurance; and support for system startup and commissioning. The construction cost of the Project is estimated to be between \$150 million and \$200 million, with an anticipated construction duration of 36 to 42 months.

Statements of Qualifications will be evaluated based on the qualifications, experience, and project approach presented in the SOQ, and may include interviews with the highest-ranked firms. Following evaluation, the District intends to negotiate a professional services agreement with the top-ranked firm. If an agreement cannot be reached, the District reserves the right to negotiate with the next highest-ranked firm.

The RFQ may be obtained from the District’s website (North of River Sanitary District – “Notices”). Firms are encouraged to register to receive addenda and project updates. Completed Statements of Qualifications shall be submitted electronically as a single PDF document to:

Troy Buenteo, EIT  
North of River Sanitary District No. 1  
Email: [tbuenteo@NORS D.com](mailto:tbuenteo@NORS D.com)

SOQs must be received no later than 2:00 PM on June 12, 2026. Late submittals may not be considered.

Reference materials will be made available electronically to assist firms in preparing their SOQs. All questions regarding this RFQ shall be submitted in writing to the contact listed above. Questions must be received no later than June 5, 2026. Responses will be provided via written addendum.

## 2.0 DESCRIPTION OF WORK

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### 2.1 District Background and Related Studies

NORSD is a California Special District responsible for the collection, conveyance, treatment, and disposal of wastewater generated by residential, commercial, and industrial customers within its service area. The District's service area includes the unincorporated community of Oildale, portions of metropolitan Bakersfield, County Service Area 71 (CSA-71), and areas within and surrounding the City of Shafter in Kern County, California.

As previously noted, NORSD is currently advancing the design and implementation of the Water Resource Recovery Facility (WRRF) Expansion Project (Project), which will significantly upgrade and expand the District's existing wastewater treatment plant (WWTP). The Project includes major improvements to liquid treatment processes, solids handling systems, electrical infrastructure, instrumentation, and control systems to meet projected growth and regulatory requirements through the year 2050. The Project will incorporate a four-stage biological treatment process coupled with membrane bioreactor (MBR) technology to achieve future effluent requirements, including compliance with anticipated nutrient limits and California Title 22 recycled water standards.

The District has completed multiple studies and planning efforts related to the WRRF Expansion Project and the overall wastewater system. Relevant technical documents and reference materials will be made available to interested firms via North of River Sanitary District Team Site SharePoint at [CM RFQ- Reference Documents](#)

and may include, but are not limited to:

- Facilities planning and expansion studies for the WRRF
- Preliminary and final design documents (including 90% and 100% design submittals)
- Record drawings of the existing WWTP
- Technical memoranda and supporting engineering reports

These documents are provided to assist firms in understanding the Project; however, it is not the intent of this RFQ to restate all information contained therein. Responding firms are expected to review the available materials and independently develop their understanding of the Project and proposed approach.

### 2.2 Existing Facilities

The District's existing wastewater treatment plant is located at 28970 7th Standard Road in Shafter, California and has been in operation since 1999. The WWTP has a permitted treatment capacity of 7.5 million gallons per day (MGD) and consists of headworks, primary clarification, trickling filter secondary treatment, and solids handling processes.

The existing facility has undergone multiple improvements over time, including upgrades to screening, grit removal, pumping systems, chemical addition systems, and solids handling processes. Despite these improvements, the facility is approaching its treatment capacity due to continued growth within the District's service area.

The WRRF Expansion Project will be constructed at the existing WWTP site and will require that plant operations remain continuous throughout construction. As such, the Project will involve complex sequencing, coordination of temporary facilities, and integration of new systems with existing infrastructure.

The District also operates and maintains its collection system, including interceptor sewers and outfall facilities that convey wastewater to the treatment plant. While the collection system is not the primary focus of this RFQ, coordination with upstream flows and system operations will be an important consideration during construction.

### **2.3 Conceptual Scope of Work**

The selected Construction Management (CM) firm will provide comprehensive construction management services for the WRRF Expansion Project. The CM firm will support the District throughout the pre-construction, construction, startup and commissioning, and project closeout phases and will be the District's primary agent for monitoring, coordinating, and facilitating the delivery of the Project in accordance with the Contract documents. The CM's monitoring, risk identification, and resulting recommendations will be key to helping achieve the District's goal of having the project delivered on schedule, within budget, and in a method that maintains continuous plant operations.

For the purposes of this RFQ, the Project is defined as the construction of the WRRF Expansion Project, which includes major process, mechanical, electrical, instrumentation, and site improvements. The CM firm will work closely with the District, Program Manager, design engineers, SCADA integrator, equipment vendors, and the construction contractor to coordinate all aspects of the work.

The following is a general description of the anticipated scope of services:

#### **Pre-Construction Phase**

- Development of construction management plans and procedures
- Coordination with District staff and project stakeholders

#### **Construction Phase**

- On-site construction oversight and inspection
- Coordination between contractor, SCADA integrator, and equipment vendors
- Monitoring of Contractor's Schedule and progress reporting
- Review of and recommendations regarding submittals, RFIs, and change orders for Owner and Design Engineer consideration
- Quality assurance and compliance with contract documents
- Coordination with Contractor and Owner regarding construction sequencing to maintain continuous plant operations
- Monitoring of safety practices and regulatory compliance (note – Contractor will remain solely responsible for jobsite safety)

#### **Startup and Commissioning Phase**

- Coordination of equipment startup and system commissioning with all responsible parties (e.g., Contractor, SCADA Integrator, vendors, and NORSD)
- Support for process startup and operational transition
- Coordination with responsible parties (e.g., Contractor, SCADA Integrator, vendors, and NORSD) for

- integration of new systems with existing facilities
- Coordination with operations staff and training support (e.g., scheduling, tracking, and documenting)

**Project Closeout Phase**

- Final inspections and punch list development
- Review of record drawings and closeout documentation
- Assistance with project acceptance and turnover to District staff

Responding firms shall review the requirements of this RFQ and develop an approach that demonstrates their understanding of the Project and ability to successfully deliver construction management services. Firms may propose additional or optional services that they believe will benefit the Project; however, such services shall be clearly identified as optional.

**2.4 RFQ Timeline**

The following is the anticipated schedule for the selection of a Construction Management (CM) firm for the WRRF Expansion Project. NORSD reserves the right to modify this schedule as necessary. Bids are expected to be submitted by June-July 2026, open bids in August 2026, and Board approval September 2026.

EVENT	DATE (2026)
Issue RFQ	MAY 13,2026
Deadline for Questions	JUNE 5, 2026
SOQs Due	JUNE 12, 2026
SOQ Evaluation / Shortlist Notification	JUNE 26, 2026
Interviews (if conducted)	TBD
Top Ranked CM Firm identified	JULY 2, 2026
Contract, Scope, and Fee Negotiations	JULY 6-JULY 20, 2026
Board Approval	JULY 21, 2026

**3.0 GENERAL TERMS AND CONDITIONS**

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**3.1 Statement of Qualifications Requirements**

- **Content:** The SOQ shall be concise, well organized, and demonstrate the proposer’s understanding of the Project and their applicable qualifications and experience. The SOQ shall be limited to thirty (30) pages, minimum 11-point font, excluding cover letter (maximum 2 pages), resumes, divider sheets, and covers. Fold-out sheets (11x17) may be used for charts and figures only.
- **Construction Management Team:** The selected firm shall provide an appropriately experienced Project Manager and Resident Engineer (or equivalent) with demonstrated expertise in construction management of large, complex infrastructure projects, preferably wastewater treatment facilities.
- **Subconsultants:** Identify all subconsultants proposed for the Project and provide a description of their roles and qualifications. Any changes to proposed subconsultants after selection must be approved by

the District.

- **Insurance:** The selected firm will be required to obtain and maintain insurance in accordance with the District's Standard Agreement (Appendix A). Proof of insurance will be required prior to execution of the agreement.
- **Compensation:** A fee proposal is not required as part of the SOQ submittal. However, firms shall provide a schedule of hourly billing rates for all personnel classifications, including subconsultants. Fee proposals will be requested during contract negotiations.
- **Commitment:** The SOQ shall be signed by an individual authorized to bind the firm contractually. Execution of a professional services agreement will occur following successful negotiations.
- **Statement of Disqualifications:** Firms shall include a statement identifying whether the firm or any proposed team member has been disqualified, debarred, or otherwise prevented from performing work on a public project. If so, provide details.
- **Agreement Exceptions:** Firms shall review the District's Standard Agreement (Appendix A) and identify any requested exceptions. Final agreement terms will be negotiated following selection.

### 3.2 Contract Award and Execution

- The District reserves the right to reject any or all SOQs, waive any informalities, and cancel this RFQ in whole or in part.
- Following evaluation of SOQs and, if conducted, interviews, the District intends to select the most qualified firm and enter into negotiations for a professional services agreement.
- If an agreement cannot be reached with the highest-ranked firm, the District reserves the right to terminate negotiations and proceed with the next highest-ranked firm.
- The District reserves the right to request additional information from any firm to evaluate qualifications and ability to perform the work.
- The selected firm shall provide proof of insurance in the amounts and coverages specified in the District's Standard Agreement within fifteen (15) calendar days of selection.
- The District reserves the right to terminate negotiations or any agreement executed as a result of this RFQ at its discretion.

## **4.0 SOQ CONTENT AND SELECTION PROCESS**

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### 4.1 Statement of Qualifications Content

The SOQ shall include, at a minimum, the following:

- **Cover Letter-** Briefly summarize the firm's interest in the Project and identify the primary point of contact.
- **Project Organization and Key Personnel-** Provide an organization chart identifying key personnel and subconsultants, including roles and responsibilities.
- **Experience and References-** Provide descriptions of at least three (3) projects of similar size and complexity. Include owner contact information and references, including any sub-consultants.
- **Project Understanding-** Describe the firm's understanding of the Project, including key challenges, risks, and critical coordination elements.
- **Project Approach-** Describe the proposed approach to providing Construction Management services, including coordination with the contractor, SCADA integrator, and District staff.
- **Proposed Scope of Services-** Address all tasks identified in Section 2.3 and identify any additional

recommended services.

- **Exceptions and Required Statements-** Include statements regarding disqualifications, insurance, and any exceptions to the District’s Standard Agreement.
- **Resumes-** Provide resumes for all key personnel and subconsultants (not included in page limit).

## 4.2 Method and Criteria for Selection

Evaluation of SOQs will be based on a competitive selection process. Criteria will include, but are not limited to, the following:

<b>Selection Criteria</b>	<b>Points</b>
Project management approach	10
Relevant experience on similar projects	30
Qualifications of key personnel	30
Understanding of the Project	20
Completeness and quality of SOQ	10
<b>Total</b>	<b>100</b>

The District may establish a shortlist of the highest-ranked firms and conduct interviews. However, the District reserves the right to select a firm based solely on the written SOQs.

## **5.0 DEADLINE AND INQUIRIES**

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### 5.1 Deadline

Statements of Qualifications shall be submitted electronically in PDF format to the District contact identified in this RFQ no later than: **2:00 PM on June 12, 2026**. Late submittals may not be accepted. SOQs shall be submitted to:

**Troy Buenteo, EIT**  
North of River Sanitary District No. 1  
Email: [tbuenteo@NORSO.com](mailto:tbuenteo@NORSO.com)

### 5.2 Inquiries

All questions regarding this RFQ must be submitted in writing to the District contact listed above no later than: **2:00 PM on June 5, 2026**.

Responses to questions will be issued via written addendum and distributed to all registered firms. Phone inquiries are permitted; however, all questions must be documented in writing to receive an official response.

Reference materials, including planning documents, design drawings, and technical reports, will be made available on the North of River Sanitary District Team Site SharePoint [CM RFQ- Reference Documents](#)



## 6.0 APPENDICES

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### A. District Sample Standard Agreement

#### AGREEMENT WITH CONTRACT INTEGRATOR FOR PROFESSIONAL SERVICES

THIS AGREEMENT is made and effective on the \_\_\_\_\_ day of \_\_\_\_\_, 202\_ by and between \_\_\_\_\_ (“Construction Management Consultant”) and NORTH OF RIVER SANITARY DISTRICT NO. 1 (“District”) as follows:

1. **Project.** Contract Integrator has been hired for the following project:

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(the “Project”).

2. **Scope of Services.** Construction Management Consultant agrees to provide and perform professional services as set forth in Exhibit “A” attached hereto and incorporated herein by reference.

3. **Schedule.** Construction Management Consultant shall perform its services in accordance with the schedule set forth in Exhibit “A.”

4. **Compensation.** District will pay Construction Management Consultant for all work, services, or products, according to the fees, rates, and terms set forth in Exhibit “B.” District will make progress payments to the Construction Management Consultant within thirty (30) days after District receives the Construction Management Consultant’s invoice(s).

5. **Changes.** The scope of services may be changed. Changes may include additions, deletions, or other revisions which may affect costs and time of performance. All Changes must be in writing, signed by both parties, and expressly authorized by District. The fees or rates set forth in Exhibit “B” will determine the cost or credit to District resulting from any changes. If the methods in Exhibit “B” do not apply to a change, the parties must determine the cost or credit to the District by mutual agreement, in writing, signed by both parties.

6. **Independent Contractor.** The Construction Management Consultant is an independent contractor and not an employee or agent of District. This Agreement does not form a partnership or association between District and Contractor. District will not make any federal or state tax withholdings, or workers’ compensation payment on the Construction Management Consultant’s behalf.

**7. Indemnification.** The Construction Management Consultant must indemnify District (including District's directors, officers, employees, agents, successors and assigns) against all claims, loss, damage, charge or expense, causes of action or demands whatsoever against District, administrative or judicial tribunals of any kind, arising from or connected with the Construction Management Consultant's (including the Construction Management Consultant's employees, agents, independent contractors, companies, or subcontractors) performance of this Agreement, except for District's sole active negligence or willful misconduct.

**8. Direction.** The Construction Management Consultant controls and directs the way the services described in this Agreement are performed but must consult with District as set forth in Exhibit "A." District has final Project approval.

**9. Professional Expertise.** The Construction Management Consultant represents that the Construction Management Consultant has the professional expertise necessary to provide the services required under this Agreement.

**10. Compliance with Laws.** The Construction Management Consultant must comply with all federal, state, and local requirements with respect to its employees, methods, and procedures used while performing this Agreement. The Construction Management Consultant must submit a completed Internal Revenue Service Department of the Treasury Form W-9 (Request for Taxpayer Identification Number and Certification) prior to commencing work under this Agreement. While District may observe The Construction Management Consultant's performance of services from time to time, such observation will exclude review of the Construction Management Consultant's safety measures. The Construction Management Consultant has exclusive responsibility for complying with all safety-related laws.

**11. Liens.** The Construction Management Consultant (including the Construction Management Consultant's employees, agents, independent contractors, companies, or subcontractors) must not allow any liens to attach to the work or property involved under this Agreement, as a direct or indirect result of the Construction Management Consultant's (including the Construction Management Consultant's employees, agents, independent contractors, companies, or subcontractors) work.

**12. Insurance Requirements.** The Construction Management Consultant must maintain, in effect, and at all times, at least the coverages and limits of insurance set forth in this paragraph, with insurers satisfactory to the District. The Construction Management Consultant must provide the District, immediately upon execution of this Agreement and prior to commencing work, all certificates of insurance and proof of policy endorsement for additional insured and waiver of subrogation requirements, executed by the insurer in a form satisfactory to the District. Certificates of insurance must contain the following statement relative to cancellation:

"Should any of the described policies be canceled before the expiration date thereof, the issuing company will mail 30 days' written notice to the named certificate holder."

**a. Workers' Compensation.** Workers' Compensation insurance in accordance with statutory requirements and Employers' Liability insurance with limits of not less than \$2,000,000.

The policy shall be endorsed to provide that the insurer waives any right of subrogation it may

acquire against the District, its directors, officers, and employees by reason of any payment made on account of injury, including death resulting therefrom, sustained by any employee of the insured.

**b. Commercial General Liability.** Commercial General Liability insurance, including Contractual Liability, required as set forth below:

Bodily Injury and Property Damage coverage in limits not less than \$2,000,000 General Aggregate Products-Completed Operations coverage in limits not less than \$2,000,000 Aggregate Personal & Advertising Injury in limits not less than \$2,000,000 Each Occurrence in limits not less than \$2,000,000

**c. Business Automobile Liability.** Business Automobile Liability insurance, including Owned, Hired and Non-Owned Autos, required as set forth below:

Bodily Injury and Property Damage coverage in a combined single limit of not less than \$2,000,000.

**d. Aircraft Liability.** Aircraft Liability insurance (if applicable)

Bodily Injury and Property Damage coverage, including passengers, in a combined single limit of not less than \$ N/A .

**e. Professional Liability.** Professional Liability insurance in a limit not less than \$2,000,000, including Contractual Liability coverage.

The above liability policies, except the Workers' Compensation and Employers' Liability and the Professional Liability policies, must name District as an additional insured with respect to all services Contract Integrator performs for District.

The insurance afforded to these additional insureds is primary insurance. If the additional insureds have other insurance which might be applicable to any loss the amount of this insurance shall not be reduced or prorated by the existence of such other insurance.

**13. Termination of Agreement.** The Construction Management Consultant may terminate this Agreement by giving the District ten (10) days' written notice if the District substantially fails to perform the Agreement through no fault of the Construction Management Consultant. The District may void the Construction Management Consultant's termination by curing its performance failures within those ten (10) days. The District may terminate this Agreement with or without cause by giving the Construction Management Consultant written notice. If the District terminates the Agreement and the Construction Management Consultant has not breached the Agreement, the Construction Management Consultant shall be paid for services rendered up to the date of termination in accordance with Paragraph 4 of this Agreement.

**14. Assignment.** This Agreement binds all partners, successors, executors, administrators and assigns of both parties. Except as set forth in Exhibit "A," neither party may assign its interest in this Agreement without both parties' prior written consent.

**15. Severability.** The invalidity of a provision will not negate the validity of any other provision. Invalid provisions are severable from the Agreement.

**16. Review and Investigation.** The Construction Management Consultant has reviewed the scope of services and made its own investigation concerning such services. The Construction Management Consultant has sufficient information to enter into this Agreement and to perform the services required. The Construction Management Consultant agrees that the District has not made any representations or warranties concerning the scope of services and that the Construction Management Consultant has relied solely upon its own review and investigation prior to entering into this Agreement.

**17. Asbestos/Hazardous Materials.** The Construction Management Consultant must comply with all federal and state rules and regulations governing the identification, handling, containment, abatement, or any other contact with asbestos or hazardous materials (“asbestos/hazardous materials laws”) if such materials affect the services performed under this Agreement. The Construction Management Consultant must not request the District’s assistance in complying with such laws and must immediately notify the District if the Construction Management Consultant becomes aware that any District employee is assisting in such compliance.

**18. Dispute Resolution.** The parties will in good faith try to resolve all disputes related to this Agreement without litigation. If a dispute cannot be resolved, either party may request mediation by doing so in writing, and specifying the facts of the dispute. The parties must mutually select the mediator. The parties must equally split mediation costs. If the dispute is not resolved through mediation, the matter may be submitted to the judicial system. All litigation must be commenced in Kern County, California.

**19. Attorneys’ Fees.** If litigation is initiated, each party must pay its own attorneys’ fees and court costs.

**20. Amendment.** This Agreement may only be modified by a written amendment signed by both parties.

**21. Other Agreements.** This Agreement, including referenced documents and exhibits, is the entire agreement between the parties. There are no other understandings or agreements except as contained and referenced in this Agreement

**22. Counterparts.** This Agreement may be executed in one or more counterparts, each of which is deemed an original, but all of which together constitutes the same Agreement.

**23. Governing Law.** California law governs this Agreement.

IN WITNESS WHEREOF, District and Contract Integrator execute this Agreement this \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_ .

“DISTRICT”  
NORTH OF RIVER SANITARY  
DISTRICT NO. 1  
By:  
\_\_\_\_\_

“Construction Management”  
\_\_\_\_\_  
By:  
\_\_\_\_\_

Title:

Title:

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LIST OF EXHIBITS:  
Exhibit "A" Scope of Services / Schedule  
Exhibit "B" Compensation